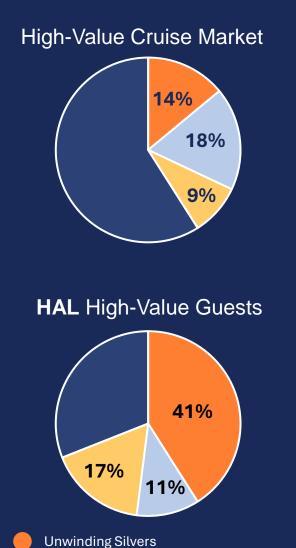


Our HVHA Guest

Our High-Value, High-Affinity (HVHA) guests are couples, friends, empty nesters & multi-gen families

- 14% of High-Value Cruise Market
- 41% of HAL High-Value Guests







Adult Families

Empty Nesters

Everyone Else

Our Guests

Our guests are story collectors who accumulate experiences more than things.



UNWINDING SILVERS

71, Cruise all year

- Retired couples or friends who want to be taken care of on a wellplanned vacation.
- Looking for a friendly, secure environment that goes to new or repeat destinations.



RELAXING COUPLES

46, Cruise 1-2x per year

- Couples traveling without their kids looking to unplug.
- Their priority is to disconnect and be catered to with modern but familiar features.



EMPTY NESTERS

58, Cruise 1–2x per year

- Couples or friends with no kids at home looking for a hasslefree vacation to disconnect and recharge.
- Tend to be value conscious.



ADULT FAMILIES

64, Cruise year-round with and without kids

- Parents traveling with college-age or earlycareer kids.
- Typically seeking a lowkey vacation to create memories and reconnect.



FAMILIES WITH KIDS

45, Cruise 1x per year

- Traveling during school breaks.
- Seeking a leisurely paced family-friendly vacation.
- Looking to share special moments and focus on family time.

COMMON GROUND: LOOKING TO BE TAKEN CARE OF ON A WELL-PLANNED VACATION IN A FRIENDLY, SECURE ENVIRONMENT



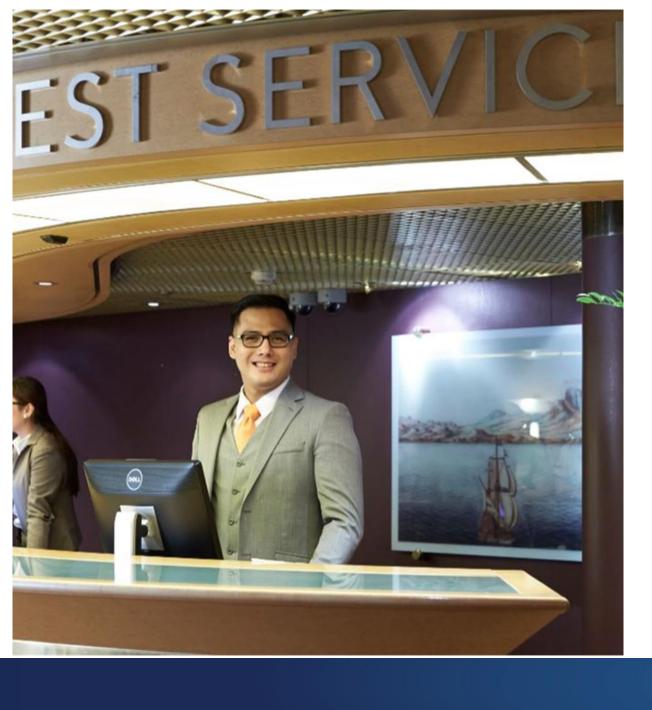
Savour the Journey

Experiences with us are too good to hurry through

Our guests are Story Collectors

We deliver experiences for the curious who seek new perspectives and deeper connections to the world and to each other.

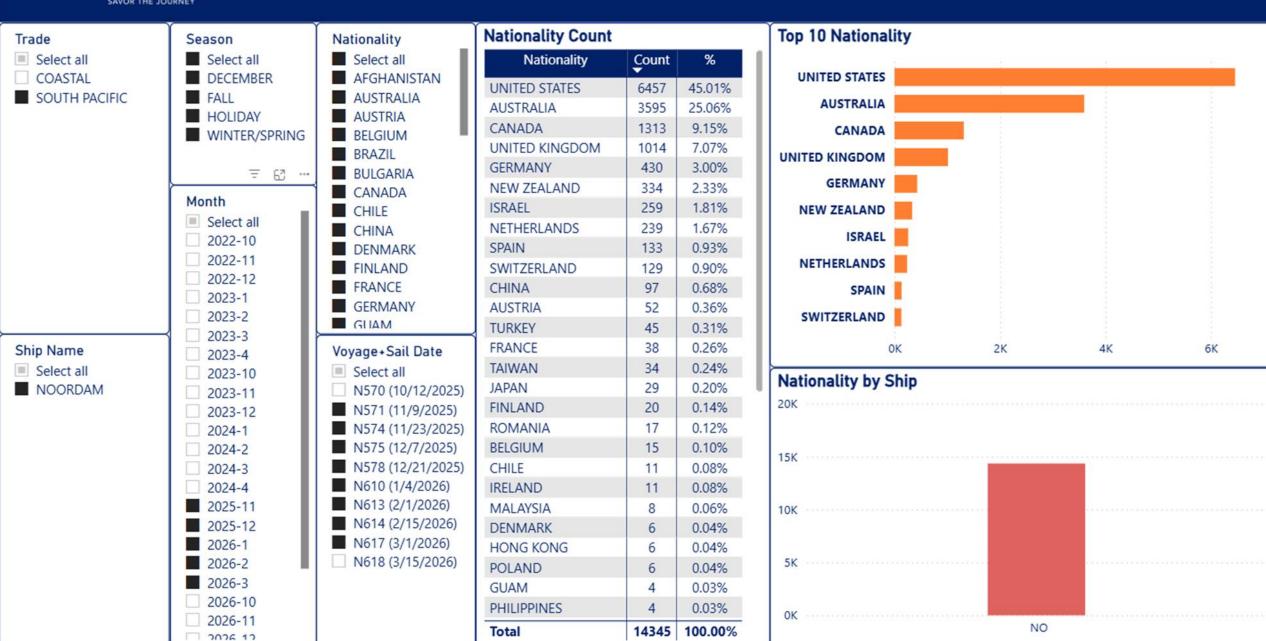




Cruising Demographics: Who's Sailing These Shores?



HAL Guest Details - Age, Nationality, CVG, Loyalty, etc.







Have a more rewarding experience every time you cruise.

It begins with Mariner Society® membership.‡

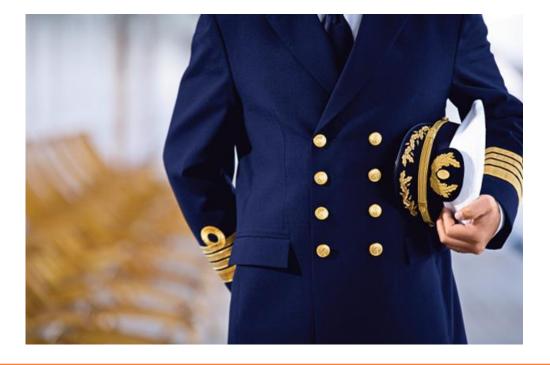
Star	
Mariner	
One cruise	
completed	

75 Cruise 200 Cruise Day credits Day credits Day credits

5-Star 500 Cruise













Have it all.

Up to 3 Nights' Specialty Dining

Includes service charges; varies by voyage

Up to US\$300 Shore Excursion Credit

Varies by voyage length

Signature Beverage Package

Includes service charges

Surf Wi-Fi



The Journey of a Shore Excursion: From Concept to Cruise Experience

It's a carefully choreographed journey of creativity, collaboration, and a whole lot of logistics.

The Big Idea
Planning the Adventure
Testing, Tweaking, Perfecting
Performance
Feedback Loop



Key Components That Make or Break a Shore Excursion

The Guide: The Heart of the Experience

Emotional Connection Over Checklist Tourism

A Sense of Exclusivity and Privilege



Igniting the Brand





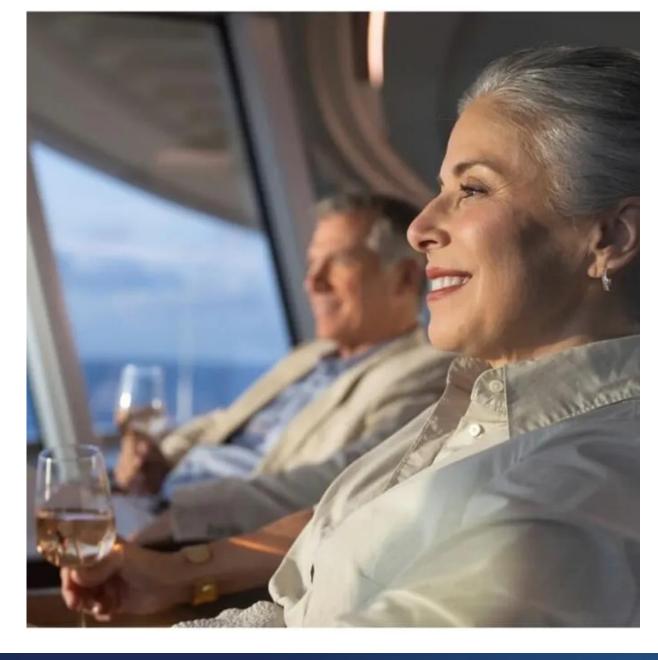












Igniting the Brand

Meet the Makers

Community Connection

Behind the Scenes

Urban Insider

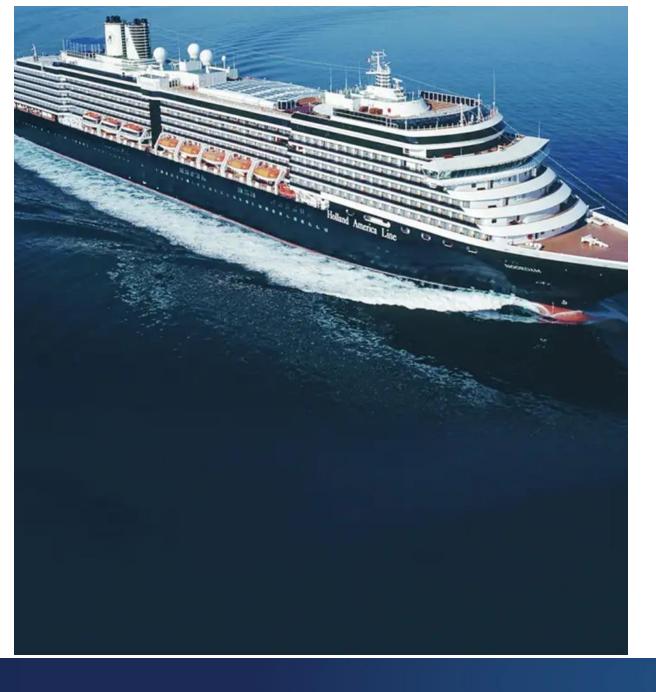




Igniting the Brand

Accessible Travel Solutions





Your Role in the Movement

What's the story only your destination can tell

This isn't about checking boxes and mass tourism

Forget saturation, identify the gap

Tap into the independent spirit



Thankyou

